

# Investor Presentation April 2013

Destination XL Group, Inc.

#### SAFE HARBOR

Certain information contained in this presentation, including, but not limited to, sales, cash flows, operating margins and store counts for fiscal 2013 and estimates through fiscal 2016, constitute forward-looking statements under the federal securities laws. The discussion of forward-looking information requires management of the Company to make certain estimates and assumptions regarding the Company's strategic direction and the effect of such plans on the Company's financial results. Such forward-looking statements are subject to various risks and uncertainties that could cause actual results to differ materially from those indicated. Such risks and uncertainties may include, but are not limited to: the failure to implement the Company's business plan for increased profitability and growth in the Company's retail stores sales and direct-to-consumer business, the failure to achieve improvement in the Company's competitive position, changes in or miscalculation of fashion trends, extreme or unseasonable weather conditions, economic downturns, a weakness in overall consumer demand, trade and security restrictions and political or financial instability in countries where goods are manufactured, increases in raw material costs from inflation and other factors, the interruption of merchandise flow from the Company's distribution facility, competitive pressures, and the adverse effects of natural disasters, war, acts of terrorism or threats of either, or other armed conflict, on the United States and international economies. These, and other risks and uncertainties, are detailed in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission for the fiscal year ended February 2, 2013 filed on March 15, 2013 and other Company filings with the Securities and Exchange Commission. Casual Male assumes no duty to update or revise its forward-looking statements even if experience or future changes make it clear that any projected results expressed or implied therein will not be realized.



### WHO IS DESTINATION XL GROUP?



Largest multi-channel specialty retailer in niche men's big and tall (B&T) market



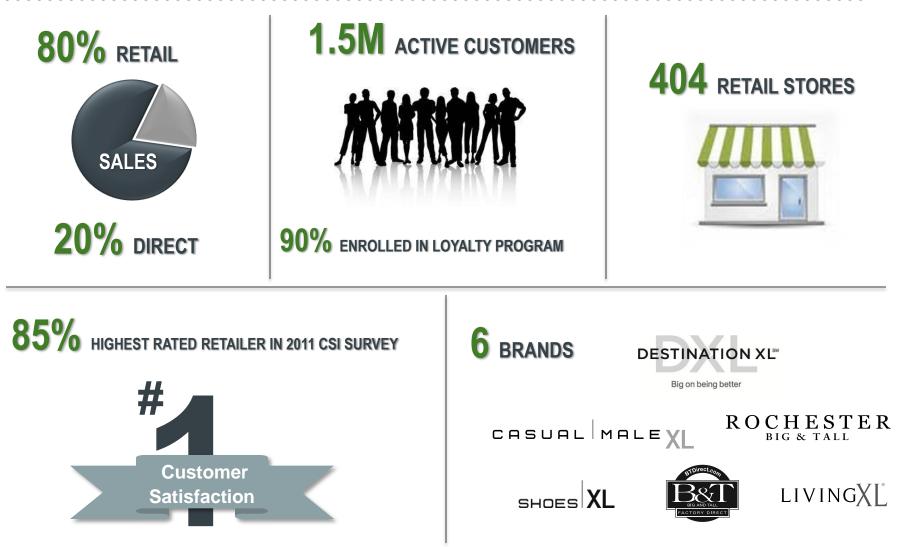
Offers unique blend of wardrobe solutions – Private label & leading apparel name brands



# WELCOME to a **BETTER WORLD** OF MENSWEAR. WELCOME to **BRANDS & LOVE**. WELCOME to TODAY'S STYLES & LOOKS. WELCOME TO CLOTHES THAT FIT RIGHT

WELCOME TO DestinationXL.

## **DXLG BY THE NUMBERS**



DXL G R O U P

Destination XL Group, Inc.

#### WHO IS OUR CUSTOMER?

Males with a waist size 40" and greater (40M men)

> Determined by physical characteristic, not demographic

Seeking greater selection in size Not dependent on age, income, race or nationality Values convenience, selection and fit over price

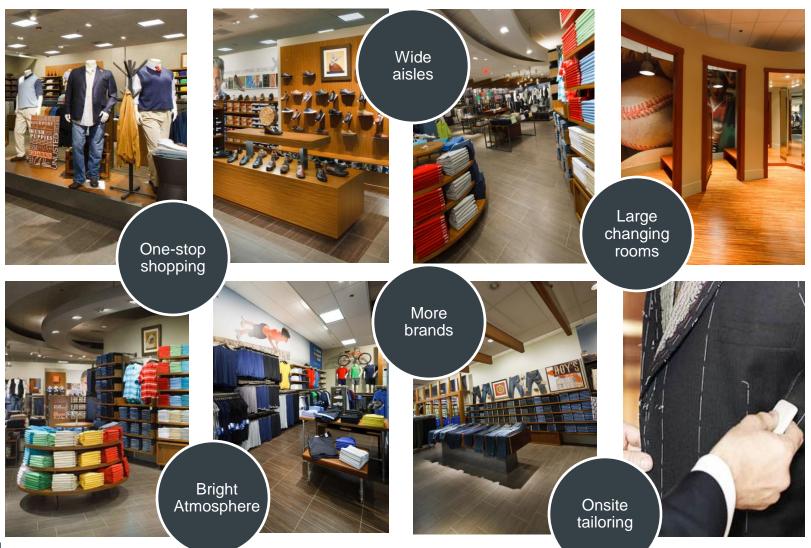
# CURRENT CASUAL MALE XL STORES

1 BILL

PREMIUM PANT

# CASUAL MALE XL

#### WHAT OUR CUSTOMERS WANT



DXL G R O U P

Destination XL Group, Inc.

#### **RESPONDING WITH DESTINATION XL**





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#### CASUAL MALE XL vs. DESTINATION XL

	CASUAL MALE XL	DESTINATION XL <sup>M</sup>
Store size	3,600 sq. ft.	8,400 sq. ft.
Sales per sq. ft.	\$172	\$147 (\$230 by 2016)
Build out costs	\$50	\$70
Occupancy costs	\$30	\$30
Dollars per transaction	\$97	\$137
Style choices	600	2,000
Private label brands	10	15
Name brands	8	30

\*Average store

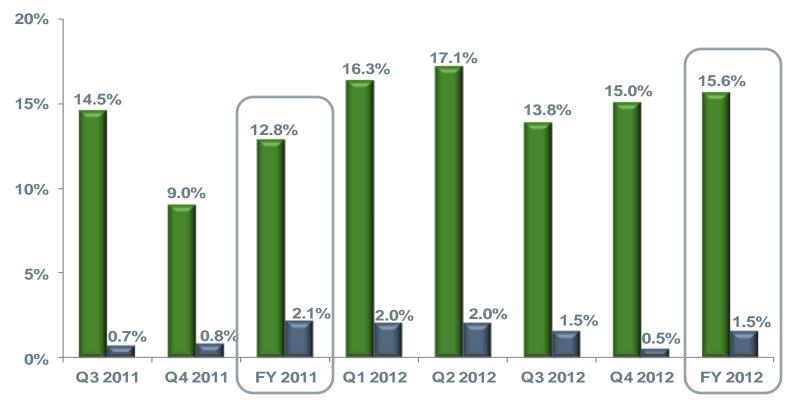


### **MARKET CONSOLIDATION TO DXL**





#### **DXL COMPS REFLECT GROWTH OPPORTUNITY**



DXL Comparables Total DXLG Comparables\*

\*Total DXLG Comparables consist of all stores, including DXL stores and direct channel

\*\* The 16 Stores opened for more than 1 year produced a 7.6% comp in Q4 2012

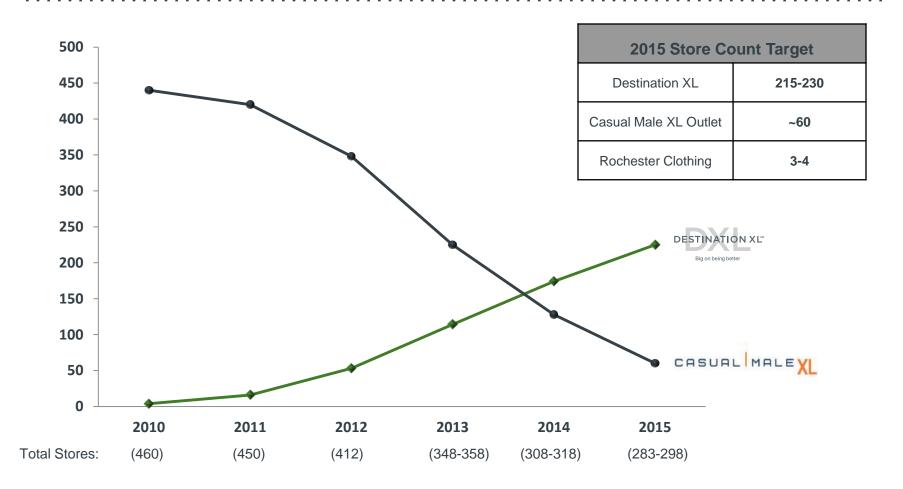


# **COMPELLING DXL RETURNS**

Expect greater store productivity and profitability	Better leveraging of expenses occupancy, labor productivity and local/district management		
Projecting higher 4-wall profits than combined profits of individual stores	Targeting between 25%-30% store operating margin		
Potential to capture additional market share	Attract new customers Better cross-selling environment to capture greater share of apparel wallet from existing customers		
Opportunity to improve operating margins	Expect to increase margins significantly after the transition to DXL is complete		



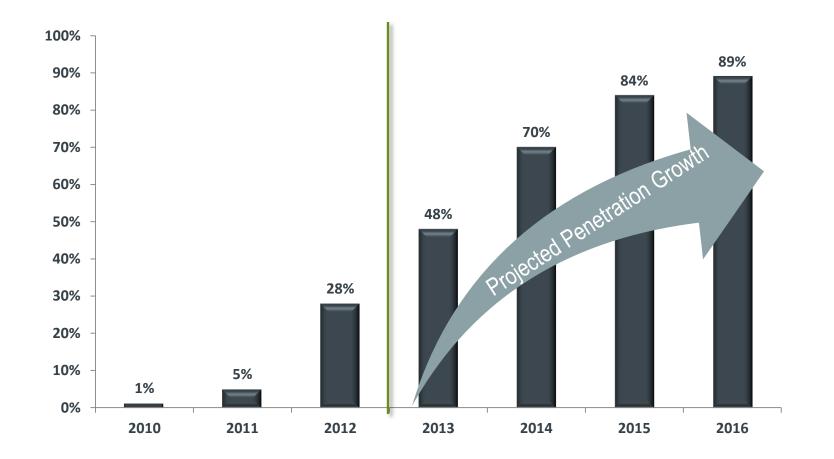
### **ACCELERATED DXL OPENINGS**



#### Accelerated rollout based on success of DXL stores in 2011



#### **DXL SALES INCREASE AS % OF TOTAL REVENUE**



\* DXL sales include direct sales via the DestinationXL.com website.



#### 2012

- Opened 32 DXL stores / Closed 70 stores
- Operating margins were approximately 3.5%
- Cap Ex was \$32.4M



1. Net of sublease

2. Net of expected tenant allowances





#### 2013

- Open 57-64 DXL stores / Close 110-119 stores
- Sales of \$415 \$420M
- Expected borrowing level of \$10 \$15M at year end
- Commence new marketing strategy with incremental \$10M spend
- Lease exit and asset impairment charges in the range of \$3-\$4M<sup>1</sup>
- Operating margins of ~ breakeven to 0.5%
- Cap Ex expected to peak at \$45M<sup>2</sup>

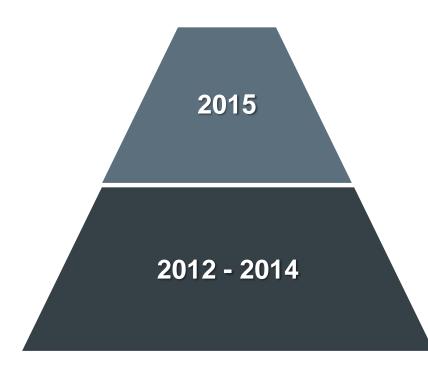
#### 2014

- Open 60 DXL stores / Close 99 stores
- Annual sales growth of ~ 10% 15%
- Expected borrowing level of \$10 \$15M at year end
- Lease exit and asset impairment charges in the range of \$3-\$4M1
- Operating margins of ~4%
- Cap Ex expected to be \$40M

1. Net of sublease

2. Net of expected tenant allowances





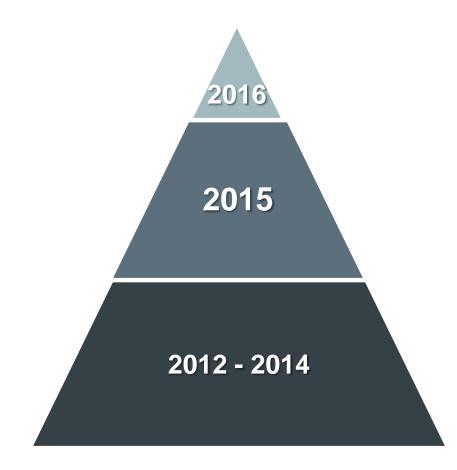
1. Net of sublease

2. Net of expected tenant allowances



#### 2015

- Complete rollout with 215 230 opened DXL stores and Closure of remaining 63 Casual Male XL anchor stores
- Annual sales growth of ~10% 15%
- Operating margins gain traction and increase to ~8% (from 4.2% in '11)
- Expected ending cash balance of **\$5 \$10M**
- Cap Ex expected to be approximately \$38M<sup>2</sup>
- Lease exit and asset impairment charges in the range of \$2-\$3M<sup>1</sup>



#### 2016

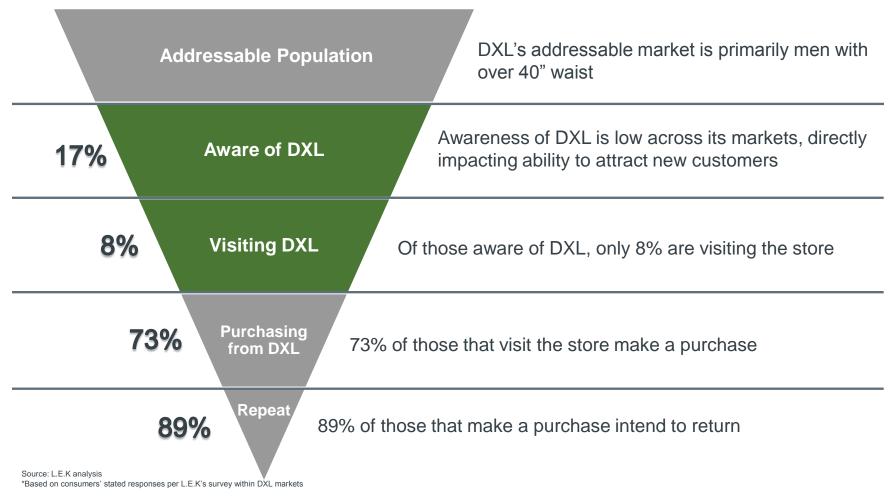
- Full benefit of DXL concept drives revenue >\$600M
- Open average of **10** DXL stores per year
- Operating margins **>10%**
- Generating free cash flow in the range of \$60 \$70M

\* Net of subleases



### **INCREASED AWARENESS = OPPORTUNITY**

DXL Customer Purchase Funnel\*





#### **OPPORTUNITY TO GROW MARKET SHARE**

Addressable Market = 40M Customers

1.5M Currently Active Customers

Goal = Grow Customers by 40% Over 3 Years

Capture greater wallet share with DXL concept

Attract broader customer audience with one-stop-shop

Target "end-of-rack" customers

Paradigm shift in marketing improves awareness

Grow direct business with new website



#### DXL ADVERTISING CAMPAIGN

#### Launched test campaign in 5 markets: Memphis, Minneapolis, Denver, Atlanta and Oklahoma City

Increased awareness by 100% in new markets & 38% in established markets

> "End-of-rack" customer base grew by 38%

Built Stronger Brand to Attract and Serve Customers

> Results Demonstrate Ability to Grow Market Share

# **ESTABLISHED EFFECTIVE MARKETING MIX**

#### **Effective Marketing Mix**

- Established Market
  - Memphis opened 2010
- Campaign length of 6 weeks
- Combination of TV, Radio & Digital support



Positive Results +15% Sales +24% Traffic +64% New Purchases +38% Market Awareness +84% Web Traffic +7% Web Sales



#### **DXL ADVERTISING CAMPAIGN**

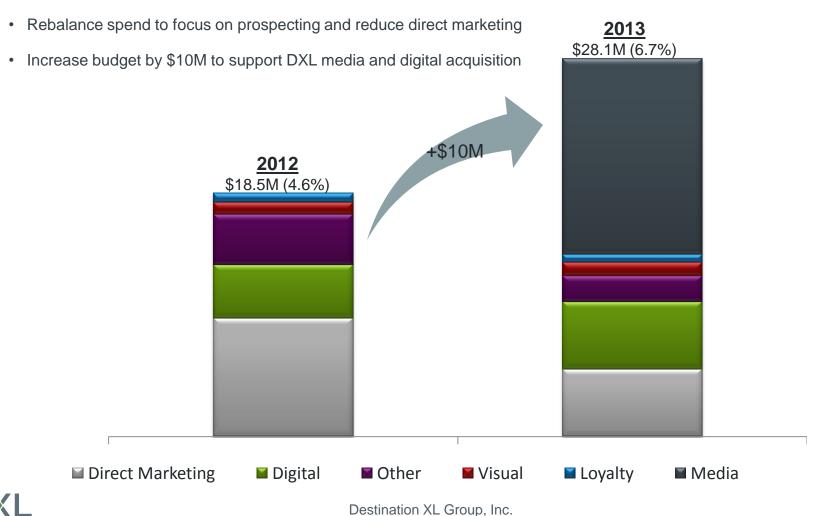
#### Marketing to Customers in "No Man's Land"





# **2013 MARKETING SPEND**

• Strategically increase marketing spend as percent of sales from 4.5% to 6.5%





#### FINANCIAL PERFORMANCE

Destination XL Group, Inc.

### Q4 2012 RESULTS

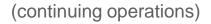
- Comparable sales increased 0.5% and total sales were \$114.9M
- DXL stores represented 18% of comparable retail sales
- Comp sales for Casual Male XL stores decreased 2.3%
- U.S. direct e-commerce sales increased 13%
- Income from continuing operations was \$4.2 million, or \$0.09 per diluted share

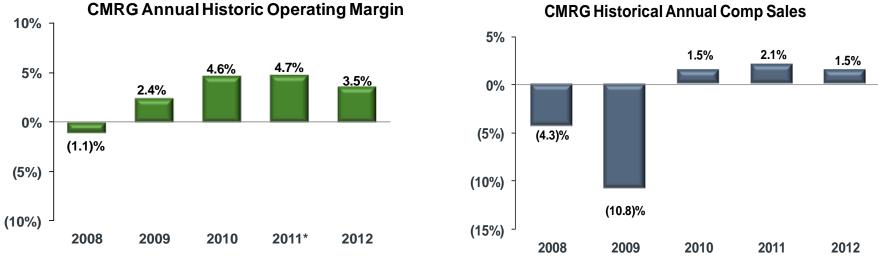


### **SALES & GROSS MARGIN**



#### **OPERATING MARGIN & COMPARABLE SALES**





**CMRG Historical Annual Comp Sales** 

\* Before impairment charge of \$23.1m

#### Focus on improving operating margins through greater DXL sales



#### **STRICT EXPENSE MANAGEMENT**



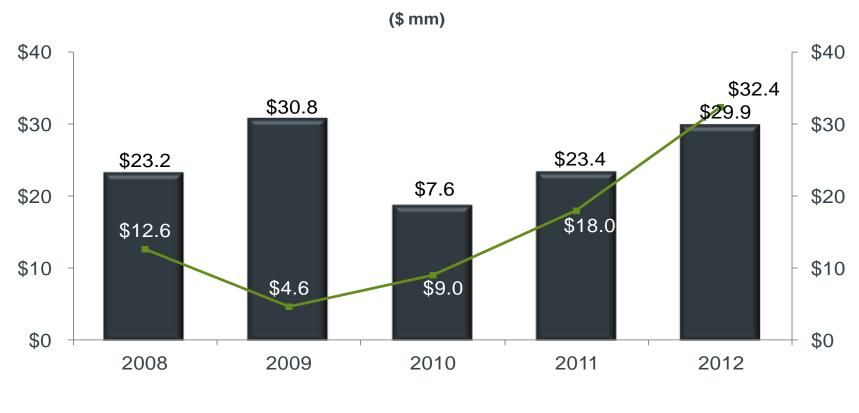


#### STRONG, DEBT-FREE BALANCE SHEET

	2008	2009	2010	2011	2012
Inventory	\$98.6M	\$90.0M	\$92.9M	\$104.2M	\$104.2M
Borrowing under revolver	\$38.7M	\$3.5M	\$0	\$0	\$ <b>0</b>
Cash on hand	\$5.0	\$4.3	\$4.1M	\$10.4M	\$8.2M
Fixed term loan	\$12.5M	\$7.6M	\$0	\$0	\$0



#### **CASH FLOW & CAPITAL EXPENDITURES**







# WHY INVEST IN DXLG?

Accelerated conversion to DXL concept creates compelling investment opportunity	Leader in large and growing B&T market
Strong gross margins; Ability to greatly improve operating margins	Three-year \$150M investment in DXL rollout to be funded primarily by free cash flow and deferred tax benefits
Significant market share/sales growth opportunity	Strong balance sheet with borrowing capacity



# FOR ADDITIONAL INFORMATION:

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